

Who is the typical successful North American tire dealer?

Introducing TIRE REVIEW'S 2006 Tire Dealer Profile Study – the industry's most extensive, most coveted research effort. To compile this year's report, TIRE REVIEW surveyed hundreds of independent tire dealers throughout North America who took time out of their busy schedules to answer this important question.

Those dealers served as a single voice to help us understand what it means to be successful in the tire industry.

One by one, these dealers offered valuable insights into the industry's most

pressing questions. They answered fundamental questions, such as: How is a successful tire dealership structured? Where do they buy their tires? When do they sell the most tires? What are the average selling prices of consumer and commercial tires?

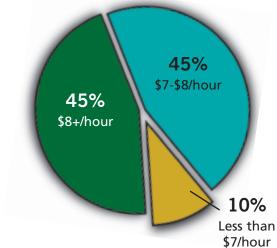
They also offered inside information that's not available anywhere else: How much profit do they earn on those tires? Who do dealers consider their toughest competition? Where are their pain points? Seasonally, what are their best months for tire and service sales? How much do they pay employees?

Presented here are a few of the key questions asked in this year's study. For complete study results, contact Bob Roberts, Babcox Research, at 330-670-1234, ext. 252, or by e-mail at broberts@babcox.com.

Sizing Up the Average Dealer

- 81% Are family owned
- 74% Attended or graduated college
- **56%** Are sole owners
- **30%** Are <u>not</u> members of affinity/marketing groups
- 83% Get management information from tire trade magazines
- 45.6% Posted location sales of \$1 million or more

What Dealers Pay New Hires (Without Experience)



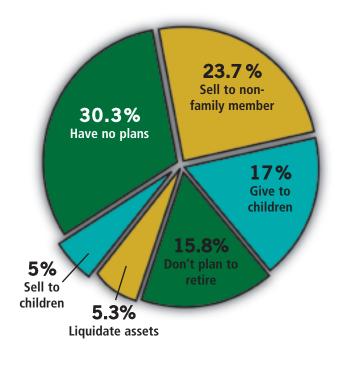




Sizing Up the Average Dealer

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63%	Concerned about finding employees
75%	Sell used tires
58%	Sell custom wheels
5.4	Service bays
6.8	Full-time employees
71%	Of stores are connected to the Internet
42%	Have a Web site
34.6	Average consumer tires sold per day
48%	Sell Chinese brand passenger and LT/SUV tires

What Dealers Will Do With Their Business at Retirement



Employee Retention: What Dealers Think Works



Sizing Up the Average Dealer

- 62% Had employee turnover rate of 10% or less
 7.3% Offer nitrogen inflation
 41% Provide 401(k) plans to employees
 76% Offer vehicle service
 38% Have had TIA training in the past year
 - **15%** Have taken TIA's TPMS training

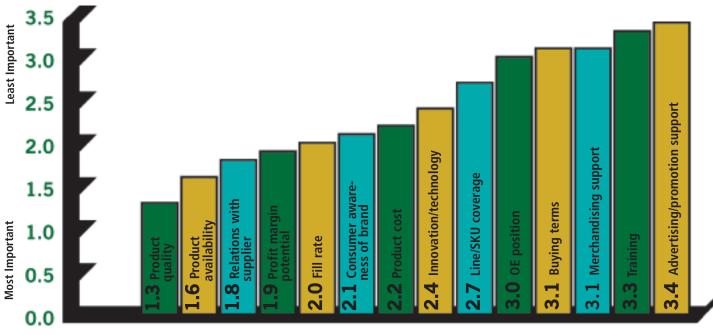
Private brand

What Retail Dealers Sell Number of Brands Retail Dealers Carry Each Day (Average Tires 4.0 Sold Per Day) 3.5 3.0 **15.3** Standard passenger 2.5 12.1 Light 2.0 truck/SUV 1.5 7.2 HP 1.0 0.5 6:1 15 20 5 10 0 3.7 3.9 1.9 3.3 2.0 2.1 00 0.0 Light High Standard truck/SUV passenger performance

Why Retail Dealers Carry Certain Consumer Tire Brands

Major brand

Assoc. brand

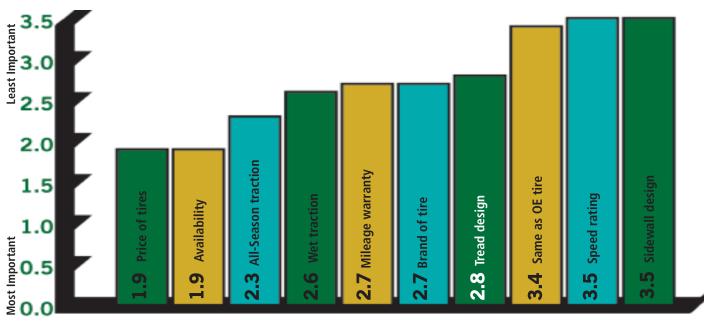


28 SEPTEMBER 2006

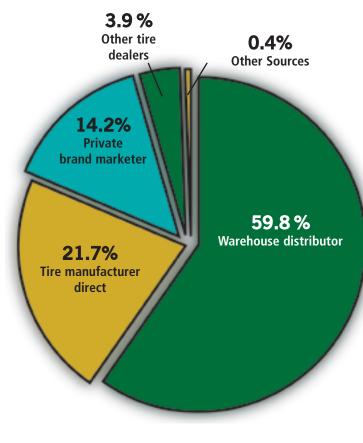
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What Dealers Think is Important to Retail Tire Buyers



Where Dealers Get Consumer Tires

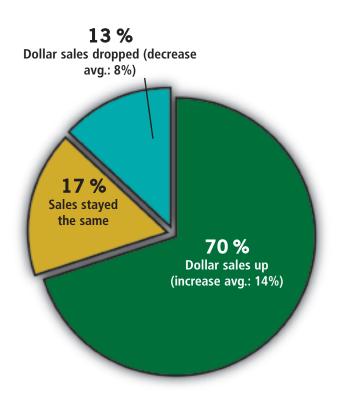


Why Customers Buy Particular HP Tires

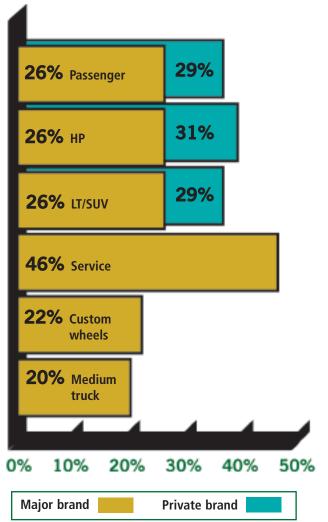




Dealer Sales Volume: Consumer Tires (2005 Sales vs. 2004)

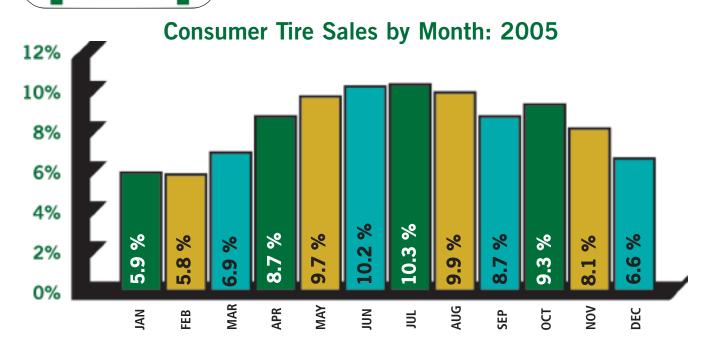


Average Gross Profits: 2005 Sales

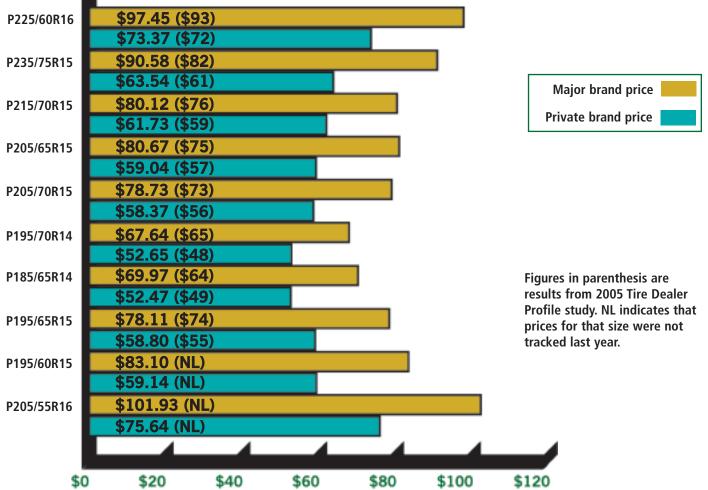


Who Dealer Sees as Most Difficult Competition 4.0 Least Difficult 3.5 3.0 2.5 3.3 Tire company stores 3.7 New-car dealerships 2.6 Warehouse clubs **3.1** Internet sales by **2.5** Mass merchants 2.0 **2.7** Discount retailer tire company 2.7 Independent 1.5 dealers 1.0 **Most Difficult** 0.5 0.0



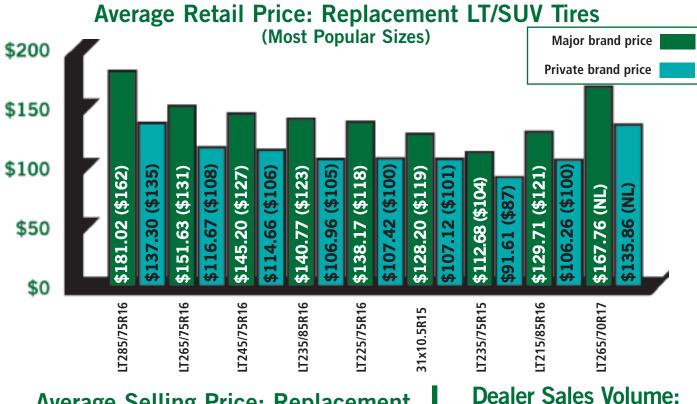


Average Retail Price: Replacement Passenger Tires (Most Popular Sizes)

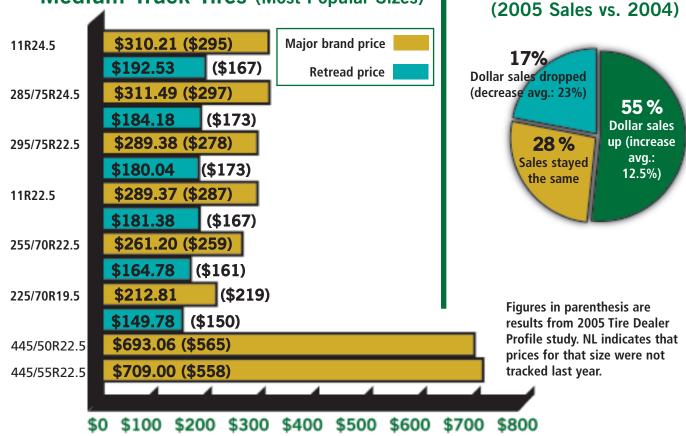




Commercial Tires

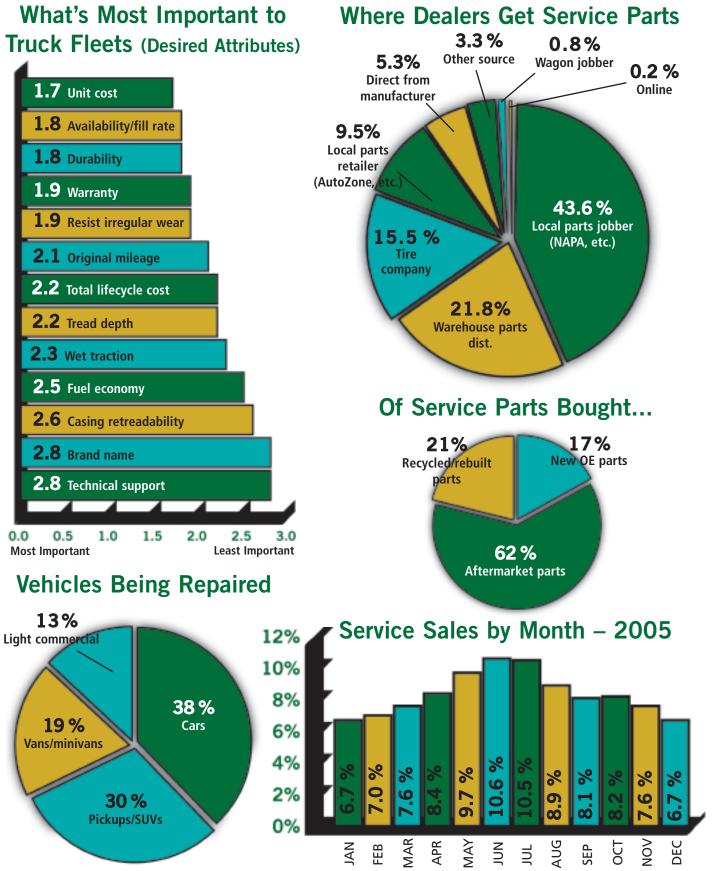


Average Selling Price: Replacement Medium Truck Tires (Most Popular Sizes)



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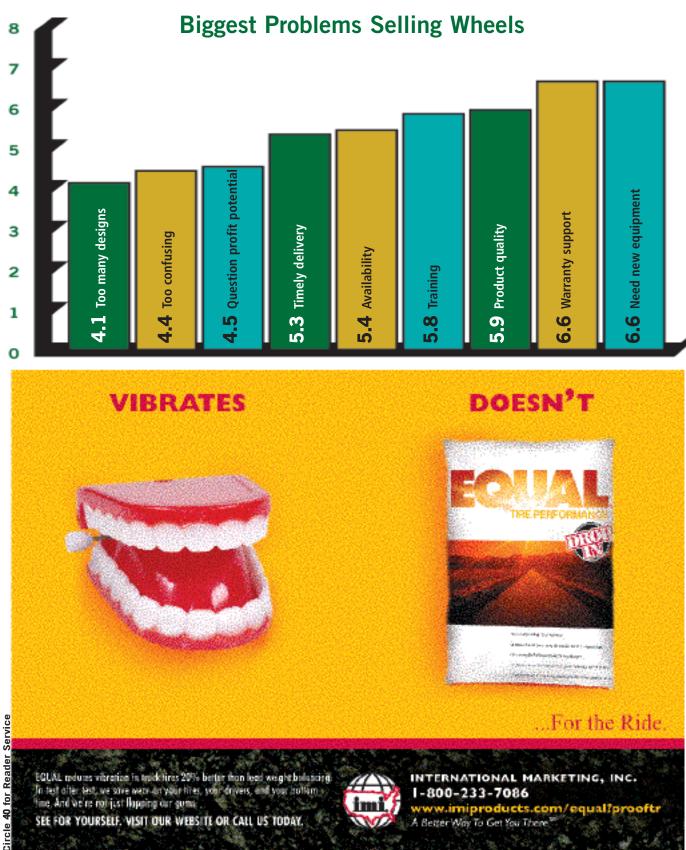
DEALER PROFILE



38 SEPTEMBER 2006



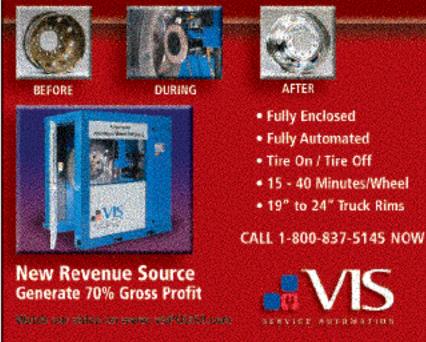






Best Sales Potential What Future Holds in Consumer Tire Sales Best Profit Potential P-Metric LT/SUV 80% H-Rated 70% Broadline 15-18-inch 60% passenger LT-Metric LT/SUV 50% V/Z Rated H-Rated 40% V/Z Rated 19-24-inch 19-24-inch 15-18-inch 30% 20% 52% 5% 59% 66% %9 38% 48% 34% 1% 8% 10% 0%

ROBOTIC ALUMINUM RIM POLISHER



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